



MINISTRY OF EDUCATION, CULTURE, RESEARCH, AND TECHNOLOGY
DIRECTORATE GENERAL OF HIGHER EDUCATION, RESEARCH, AND TECHNOLOGY
DIRECTORATE OF LEARNING AND STUDENT AFFAIRS

Certificate

PROUDLY PRESENT TO

JESAYA PINEM, SS., MM.
(UNIVERSITAS NASIONAL)
AS PARTICIPANT

INTERNATIONAL SEMINAR ON TRACER STUDY
"Experience and findings on Graduate Surveys"

at Bali, on Sunday, December 5th, 2021

Jakarta, December 9th, 2021

Director for Learning and Student Affairs,



Aris Junaidi

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