



MINISTRY OF EDUCATION, CULTURE, RESEARCH, AND TECHNOLOGY  
DIRECTORATE GENERAL OF HIGHER EDUCATION, RESEARCH, AND TECHNOLOGY  
DIRECTORATE OF LEARNING AND STUDENT AFFAIRS

# Certificate

PROUDLY PRESENT TO

**JESAYA PINEM, SS., MM.**  
**(UNIVERSITAS NASIONAL)**  
**AS PARTICIPANT**

**INTERNATIONAL SEMINAR ON TRACER STUDY**  
"Experience and findings on Graduate Surveys"

at Bali, on Sunday, December 5<sup>th</sup>, 2021

Jakarta, December 9<sup>th</sup>, 2021

Director for Learning and Student Affairs,



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